

Determination of Operations Planning Forecasting

Mrs. Salma Syeda

Assistant Professor,

Masters In Business Administration, Presidency University, Bangalore, India,
email id:syeda.s@presidencyuniversity.in

ABSTRACT:

Goals of operations management and how automation helps in achieving these goals. To guarantee efficiency and effectiveness, operational procedures inside an organisation are planned, organised, and controlled via operations management. The employment of technology and intelligent systems in automation significantly contributes to improving operational performance. The goals of operations management, such as cost reduction, quality improvement, higher productivity, and customer happiness, are examined in this research. It goes into further detail on how automation may help and make it possible to accomplish these goals. This study intends to shed light on the strategic significance of using technology in contemporary operations by examining the goals of operations management and the function of automation.

KEYWORDS:

Automation, Cost Reduction, Customer Satisfaction, Operations Management, Productivity, Quality Improvement.

I. INTRODUCTION

Forecasting entails looking into the future. While the future is unknowable and anyone's guess, business leaders in the past have developed specific methodical and scientific ways to predict the future via scientific analysis based on facts and potential implications. As a result, this methodical way of exploring the future is known as predicting. In this sense, sales forecasting refers to the process of predicting future sales, followed by a comprehensive examination of facts connected to future events and factors that may influence the firm as a whole. Foresight is not the whole of management, but it is an important component of management; so, to foresee in this context implies to analyse the future and plan for it; forecasting is already in motion. Forecasting is a kind of future image in which nearby events are highlighted with some distinctness, while distant events become gradually less clear, and it comprises the operation of the organisation as anticipated and providing methods to operate the firm over a certain time.

According to the marketing manager, a sales forecast is an estimate of the quantity of unit sales for a certain future time under the planned marketing strategy or programme. It may also be described as an estimate of physical unit sales in rupees for a specific future term under a suggested marketing strategy or programme and under an expected set of economic and other external forces.

When it comes to the function of production and operations management, there is no doubt that the production and operations departments will produce goods in accordance with the sales programme provided by the sales department, but they must also prepare forecasts for machine capacity, materials required, and production time, among other things. This requires knowledge of what occurred in the manufacturing shop in prior times. Generating an accurate prediction requires an examination of both

controllable and uncontrolled aspects both economic and noneconomic both inside and outside the organisation.

The sale and its future planning are important to all company and industrial activity. To predict what a company will do, we must first estimate its future revenues. As a result, sales forecasting is the most crucial function in the business since all other operations are dependent on the company's sales. Sales forecasting is a guiding element for a company because it allows the company to focus its efforts on producing the needed quantities at the right time, at the right price, and of the appropriate quality. Sales forecasting serves as the foundation for planning different activities such as production activities, price policies, programmer policies and strategies, personnel policies such as recruiting, transfer, promotion, training, and pay, and so on.

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Forecasting entails seeing into the future. While the future is uncertain and anyone's guess, business leaders in the past have established specific methodical and scientific approaches to know the future via scientific analysis based on facts and prospective implications. Hence, forecasting refers to this methodical way of exploring the future. In this sense, sales forecasting refers to the process of formulating predictions about future sales, followed by a comprehensive investigation of data connected to future events and factors that may influence the firm as a whole. Foresight is not the whole of leadership, but it is an important component of management. As a result, to anticipate in this context implies to analyse the future and plan for it, implying that forecasting is already in motion. Forecasting is a kind of future image in which near events are highlighted with some distinctness, while distant events become gradually less clear, and it comprises the operation of the company as anticipated and providing methods to operate the firm over a certain time.

According to the marketing manager, a sales forecast is an estimate of the number of unit sales for a specific future time under the planned marketing strategy or programme. It may also be described as an estimate of physical unit sales in rupees for a specific future time under a suggested marketing strategy or programme and an anticipated set of economic and other forces outside the organization for which the forecast is created. When it comes to the function of production and operations management, there is no doubt that the Production and Operations departments will produce goods in accordance with the sales programme provided by the sales department, but they must also prepare forecasts for machine capacity, materials required, and production time, among other things. This requires knowledge of what transpired in the manufacturing shop in prior times.

A successful prediction needs an examination of both controllable and uncontrolled elements both economic and noneconomic both within and outside the organisation. All commercial and industrial activity centre around the sale and its future planning. To predict what a company will do, we must first determine its future revenues. As a result, sales forecasting is the most crucial function in the business since all other operations rely on the company's sales. Sales forecasting is a guiding element for a business because it allows the firm to focus its efforts on producing the needed quantities, at the appropriate time, at a fair price, and of the proper quality. Sales forecasting serves as the foundation for planning different activities such as production activities, price policies, programme policies and strategies, personnel policies such as recruiting, transfer, promotion, training, pay, and so on [1]–[3].

Multiple Factor Productivity

Only observations of volume product outputs and labour inputs are used to calculate labour productivity. Although the example demonstrates the mechanism for estimating productivity, it does not take into account the fact that most actions involve more than one input and more than one output. In terms of economics, the inputs are as follows:

1. Labor as managers, employees, and externally acquired services;
2. Capital for land, buildings, and equipment; and
3. Materials, including energy needs.

The value of these criteria varies greatly amongst organizations providing various goods. When assessing total productivity, multiple factor productivity takes into account more than one input element and more than one output factor. When it comes to multifactor productivity.

Outputs may be quantified in terms of money or number of units created, as long as the Notes units are measured in the same units. Productivity with Many Factors = Production units or value of units/[Labor + Capital + Materials + Energy + Other]

It is referred regarded as 'partial' when more than just input is utilised for each factor. The Partial Productivity Index of Labor, for example, is calculated by dividing the market value of products and services produced throughout the year in the economy as a whole, a specific sector, or a business by the number of manhours required to generate the goods and services.

Total Factor Productivity

Total Factor Productivity is the yeartoyear change in production after accounting for a variety of variables. It is an effort to create a productivity metric for a collection of elements. To be significant, such an aggregate needs further hypotheses. Other determinants include not just investment in education, training, and research and development, but also nonquantifiable elements like labor relations, atmosphere, and worker and management attitude towards productive efficiency and competitiveness[4]. Total factor productivity is a more accurate indication of a firm's, industries, or nation's economic efficiency than labor productivity. The notion of Total factor productivity has several further constraints. What is monitored and how processes are controlled are important factors in generating productivity gains. We must raise the value of output in relation to the cost of input. Productivity rises when processes can produce more output of higher quality with the same quantity of input. Productivity rises when they can maintain the same level of production while using fewer resources. Some of the goals of productivity enhancements include:

1. Highest output.
2. Efficiency.
3. The economy.
4. Quality.
5. Waste elimination.
6. Human satisfaction as a result of more employment, money, and a higher level of life.
7. In a larger sense, increased productivity is the result of less waste of resources.

The resources might be productive, governance, markets, or social demands. The actual challenge is figuring out how to get there. This modification may make a significant contribution to minimising motions and removing physical stress, resulting in increased production. This sort of progress is significant, but it does not convey the whole picture. The overall picture includes:

1. Problems concerning the operational structure, such as the number, size, location, and capacity of the facilities providing the service or manufacturing the goods.
2. The tools and techniques employed in the activities.
3. A careful examination of each job and activity.

It is not as easy as declaring that fewer, larger facilities would result in increased output and reduced prices. This is correct up to a point, according to standard economic theory. Economies of scale enable businesses to boost productivity by expanding their operations. This may be used by service and industrial organizations to increase productivity and reduce costs. Consolidation is being pushed by the need to distribute Fixed Costs, such as information systems, infrastructure, and management, over a larger base of activities in various sectors. Yet, this action presumes that demand is limitless. As a result, it is critical to match market features to client wants. Adding facilities is not always the best solution. For example, when Indian Airlines bought Boeing aircraft, it planned for maintenance to be handled by Air India, which already had a well-established infrastructure. Indian Airlines avoided duplicating costly equipment, highly trained personnel, and administrative overhead in this manner.

Similarly, to minimize duplication of costly facilities, several hospitals are creating collaborations with super specialised services. Nonetheless, it is important to note that technological advancements often generate productivity gains. Organizations that invest in technology may save time, extend their choices, and save expenses.

In many situations, technology is reinventing company and operations management by altering everything from product design to inventory management and control. It aids decision making by acquiring, organising, analysing, and presenting data to management in a more timely and cost-effective manner. This affects not just how successfully and efficiently the gear is utilized, but also how activities that assist increase production are designed. The productivity tree is divided into three sections: roots inputs, trunk conversion process, and fruit the outputs. Long-term productivity increases may be accomplished via the human element through skills, processes, management, and positive and inventive attitudes, as shown in the figure. In this view, productivity is a mental attitude that is intolerant of waste in any form. It relates not only to work systems, but also to the formation of positive attitudes and a great desire for efficiency. Waste may be eliminated by: Automation, Innovation, and Technology: Technology, innovation, and automation introduce new ideas, techniques, and/or equipment into the manufacturing process. The maximum physical amount of output that may be achieved, as well as the number and quality of inputs necessary, are determined by technology. This provides a chance to save money.

More work with increased value. The technology used is an economic decision based on both economic and technical considerations. Yet, due to high switching costs, reversibility of the option is often poor. Another component of technology is the revamping of business processes. Technology to boost physical productivity focuses on understanding the spread of technology in use and revamping internal and external company procedures. The pace of technological development varies per industry, and the demand grows as the sector's clockspeed rises. Creative modifications in company procedures that enable customers to gain higher value boost the organization's efficiency. Utilizing numerically controlled machine tools may boost productivity while lowering labour costs. Comparable technology have been available for decades, but new uses are continuously being discovered. These are experiments in automation, with the goal of substituting capital for labour. It differs from technical innovation in that current automation is simply applied to a different circumstance.

The learning and experience curve principles were already addressed in depth. This was originally seen in the aviation sector, where it was discovered to significantly increase production and lower costs. A particular kind of specialisation boosts output significantly. Workers get more trained in the procedures necessary for the job as they learn. Learning and experience assist organisations to increase productivity by increasing staff understanding of the product and work procedures. Workers use this information to better arrange their job. All of these strategies allow businesses to study work at the individual worker, or interface between a person and a machine, or the interface between a worker and the company. To increase productivity, the job design and work analysis technique evaluates and enhances individual mobility. It enables productivity gains via scientific redesign of work content. Work measures and job design can give benchmarks that may be effective motivators. is a potent tool that may be utilised to boost productivity in any labor-intensive work.

II. DISCUSSION

Productivity in Manufacturing versus Service Firms

Productivity pertains to both blue-collar workers and those conducting intellectual labour. Blue-collar employees make up a tiny and diminishing proportion of the workforce in many industrialised nations, with intellectual work in service companies dominating. This shift is explained by these nations' transition from a manufacturing to a service-based economy. This transition has created a dilemma in that productivity increases in the service sector have lagged behind advances in the industrial sector. According to Nobel Laureate economist Robert Solow, we see PCs everywhere except in productivity numbers. The productivity paradox⁶ refers to the fact that productivity metrics seem to be

unaffected by modern computer and information technology[5]–[7]. Many theories for this gap have been suggested, including poor metrics for services sector productivity and macroeconomic variables such as the low savings rate, whereas fear of job loss encourages industrial employees to work harder and smarter. Nonetheless, there are several instances of cutting-edge service enterprises that have achieved huge increases in productivity while other firms in the same sector have lagged.

In many situations, these rival businesses employ the same fundamental technology, pay the same salary rates, and follow the same basic labour agreement. This paradox is often explained by a lack of intellectual focus in the use of new technology. The extensive usage of digital electronic technology will be the driving force behind productivity and wage increases in the new economy. This is projected to boost efficiency and productivity, especially in the low-tech service industry. It is predicted that, with improved learning, the digitalization of the economy in the twenty-first century would deliver the same economic gains that mechanization did in the twentieth. And this will be aided by the network effect, which states that the more we use these technologies for example, the Internet, smart cards, broadband, and telephony, the more applications will be produced, and the more value they will bring to consumers. When this happens, the productivity conundrum will very certainly give way to an output and pay boom.

Computing Productivity

The efficiency with which inputs are turned into outputs, i.e., the effectiveness of outputs and inputs, is used to quantify the efficacy of production management. This efficiency is referred to as system productivity. The more productive the workforce, the more efficient the production system.

Productivity is described conceptually as a mental attitude and the avoidance of all forms of waste. Productivity = Output/Input = Goods or Services Produced/All Productivity Factors.

Wastivity

Another method to look at productivity is to consider the quantity of waste created in the system. Wastage may occur as a result of a superfluous input, a faulty output, resource idle, and so on. If we could quantify these wastages, we would have a tool for gauging the efficiency of inputs known as Activity.

Capacity Planning

The most critical task of production and operations management is efficient capacity management. The goal of capacity management, or capacity planning and control, is to match the level of operations to the level of demand. Capacity planning is focused with determining solutions to fundamental capacity problems such as:

- i. What kind of capacity is required?
- ii. What is the required capacity?
- iii. When will this capability be required?

Capacity planning must take into account future growth and expansion plans, market trends, sales projections, and so on. Capacity is a facility's rate of productive capability. Capacity is often stated as the volume of production per unit of time. Capacity planning is essential for the following reasons:

- i. Enough capacity is required to satisfy customer demand in a timely manner.
- ii. Capacity influences operational cost efficiency.
- iii. Capacity influences the scheduling system.
- iv. Capacity development necessitates an investment.
- v. Capacity planning is the first step when an organization chooses to manufacture additional or new items.

The level capacity strategy is based on product-to-stock and sell techniques, in which production systems are run at constant output levels and completed products inventories grow and decrease depending on

whether production level exceeds demand or vice versa from time to time say every quarter[8]–[11]. Matching capacity to demand Strategy. This strategy matches production capacity to demand in each phase weekly, monthly or quarterly demand. Material flows and machine capacity are often modified from quarter to quarter to accommodate demand. The primary benefits are low levels of completed products inventory, which results in lower inventory carrying costs. Backordering costs are also decreased. The downsides include high labour and material expenses as a result of frequent workforce changes hiring, training, and layoff costs, overtime or idle time expenditures, or subcontracting costs. Plant capacity has a significant impact on production costs. When production volume increases, economies of scale emerge, resulting in a decrease in average cost per unit produced.

There is an ideal amount of output per year for a specific manufacturing facility that results in the lowest average unit cost. This amount of production is referred to as the plant's best operating level. Average unit costs decrease when output volume grows from zero in a certain manufacturing plant. These decreasing prices are due to the following factors: i Fixed costs are distributed over more units produced, ii Plant building costs are lower, iii Purchased material prices are lower owing to quantity discounts for greater volume purchases, and iv Cost benefits in mass production methods exist. Longer production runs i.e., larger batch quantities of items produced have lower setup costs per unit of product produced, less scrap, and so on, resulting in savings that decrease the cost of production per unit. This is known as economies of scale. Nevertheless, this perunit cost decrease will be limited to a particular amount of manufacturing[12].

III. CONCLUSION

Enhancing operational performance and accomplishing organisational goals depends heavily on the aims of operations management paired with the strategic use of automation. This research has focused on the relevance of automation and the goals of operations management in contemporary operations. One of the main goals of operations management is cost minimization. Utilising automation technology allows businesses to enhance productivity and save costs by streamlining operations, reducing human labour, and better allocating resources. Automation makes it possible to do jobs more quickly, more cheaply, and with fewer mistakes, which eventually lowers costs overall. Another important goal of operations management is quality improvement. By reducing human error, standardising procedures, and providing realtime monitoring and control, automation plays a crucial part in improving quality. Anomalies may be found, quality problems can be found, and ideas for continual improvement can be found using intelligent systems and sophisticated analytics. Automation guarantees precision, consistency, and adherence to quality standards, which enhances the calibre of the final product or service.

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